

USACE 2012

FUTURE CORPORATE AND HQ  
DESIGN STUDY

APPENDIX I: AUTHORITY FOR  
EXECUTION OF MISSION  
ESSENTIAL TASKS

## **Appendix I**

### **Authority for Execution of Mission Essential Tasks**

During Phase 1 of the *USACE 2012 - Future Corporate and HQ Design Study*, the Study Team realized that it would be important to identify the duplication of functions within HQUSACE and MSC offices. This resulted in the preparation of a matrix identifying specific functions identified by each major organizational element of HQUSACE and MSCs. The matrix was based on the MSC structure with the MSC Civil Works and Management Directorate and Military and Technical Directorate being evaluated to the Division level of detail. The HQUSACE functions were then applied against the disaggregated MSC functions. Published Missions and Functions Statements as included in OM 10-1-1 (or appropriate MSC regulation designation) provided the basis for information included in the matrix.

As Phase 2 of the study began, it was further realized that prior to recommending structural, mission, and/or functional changes, the team should be aware of the impacts of any recommended changes that are based in statute and/or regulation as well as the possible need for revision of existing statutes or regulations. To accomplish this task, the assistance of the Office of Chief Counsel was requested.

The Office of Chief Counsel's task was to identify the laws and regulations, if any, that require HQUSACE and/or MSCs to perform specific functions. In completing this assignment, three parameters were established. First, recognizing that all of the functions listed are authorized by statute or regulation, research was limited to statutes and regulations that direct or require a function to be performed. Second, the research focused solely on those statutes and regulations that require USACE or the Chief of Engineers – as opposed to Federal agencies, in general – to perform a function. For example, 5 U.S.C. ¶ 7201 directs executive agencies to conduct affirmative action programs for the recruitment of minorities pursuant to regulations promulgated by the Office of Personnel Management (OPM); the Army (an executive agency) in turn issued AR 690-12 requiring Major Command (MACOM) commanders to implement affirmative action programs. Since the statute itself was directed to all executive agencies and not specifically to the Corps, it was not included in the report. Third, the research was limited to statutes and regulations and did not include other directives, policies, or guidance such as Engineer Circulars and Pamphlets, Command Directives and Guidance, and Commander's Policy Memoranda.

The results of the research by the Office of Chief Counsel are shown on Exhibit I-1. The matrix identifies the missions and functions performed by the major functional elements of HQUSACE and the MSCs (left column) followed by the laws and regulations that require performance of that function with information disaggregated between HQUSACE and MSC offices. The columns labeled "statutes" contain citations to the U.S. Code or Public Law numbers of statutes that direct USACE or the Chief of Engineers to perform the function. The columns labeled "USACE" list regulations issued by the Corps of Engineers, e.g.

Engineer Regulations (ERs) or USACE Supplements to Army Regulations that require the function to be carried out. The columns labeled "OTHER" list citations to regulations issued by the Department of Defense, Army, or other federal agencies, such as the Code of Federal Regulations or Army Regulations (ARs), that require HQUSACE and/or MSCs to perform the function. Where no applicable statutes or regulations were found for a specific function at both the HQUSACE and MSC level, the function has not been shown on the matrix.

Analysis of the statutory and regulatory authorities for the execution of HQUSACE and MSC mission essential tasks reveals the following:

The majority of functions listed in Appendix I are not directed or required to be performed by statute at the HQ level. The major exceptions are for certain Civil Works functions and, to a lesser extent, certain Military Programs and Resource Management functions.

None of the functions listed are directed or required to be performed by statute at the MSC level.

The majority of HQUSACE and MSC functions are required by regulation (i.e., Army Regulation or Engineering Regulation).

Conclusion: With the exception of the specific Civil Works, Military Programs, and Resource Management functions identified on the matrix, there are no statutory constraints to effecting functional and/or structural changes to achieve the ideal future Headquarters design. Most HQUSACE and MSC functions appear to be based on regulatory requirements which, at least in principle, are subject to revision where necessary. In many cases, however, revisions would be required at the DA level.

Mission or Functional Requirement	HQ			MSC		
	<i>Responsibility Required by:</i>			<i>Responsibility Required by:</i>		
	Statute	USACE	Other	Statute	USACE	Other
<b>Business Management</b>						
None identified that are not duplicative with other offices						
<b>Chaplain</b>						
Religious program at MACOM-implement			AR 165-1(1-17a)			
Peace/wartime mission statements-establish			AR 165-1(1-17b)			
<b>Civil Works / Civil Works and Management Directorate - Office of the Director</b>						
Congressional contacts principal-serves		ER 1-2-2				
Emergency management-oversight		ER 11-1-320			ER 11-1-320	
Regional programs-coordinates					ER 10-1-2	
Regional proposals/initiatives-develops/reviews					ER 10-1-2	
<b>Civil Works Programs Management</b>						
10-year program - develops	P.L. 103-62	EC 11-2-179 (6a(1))				
Budget priorities - develops	P.L. 103-62	ER 37-1-24	AR 11-2 (1-12)			AR 11-2(1-12)
Budget testimony - prepares	P.L. 103-62	ER 11-2-290 (7)	AR 11-2 (1-12)			AR 11-2(1-12)
CAP - manages		ER 5-1-3 (1-9c)	AR 5-20(1-4q)		ER 5-1-3 (1-9k)	
GI, CG, O&M - manages programs		ER 11-2-220				
MR&T - manages program	33 USC 646					
GI, CG, O&M - manages programs		ER 11-2-220				
GI, CG, O&M -program/reprogramming actions		ER 11-2-220				

PCA development - guides	PL 99-662					
PRIP - manages	PL 83-153	EC 11-2-179				
PRB - leads			AR 210-21			
PRB - participates			AR 210-21			
PRISM - proponent		EC 11-2-179 (11)				
QA/QAV/CSI - participates			AR 11-37(1-5d)			
<b>Civil Works Project Operations and Maintenance / Regulatory Program</b>						
Anti-terrorism-coordinates			AR 10-87(3), AR 190-13(1), <i>AR 525-13</i>			
Aquatic Plant Control-manages	33 U.S.C. 610		33 CFR Part 273			33 CFR Part 273
Army Energy Conservation Prog-coordinates		ER 1130-2-500(8)	AR 11-27 (1-4)		ER 1130-2-500(8)	
Civil Emergency-manages	33 USC 701n	ER 11-1-320,ER 500-1-1,ER 500-1-20	AR 10-87 (ch 3), 33 CFR 203		ER 11-1-320,ER 500-1-1,ER 500-1-20	
Civil Works Compliance Prog-manages		ER 200-2-3	AR 200-1, 33 CFR 230.1		ER 200-2-3	
Cultural resources reviews-provides		ER 1130-2-540	33 CFR 263.17		ER 1130-2-540	33 CFR 263.17
Dam Safety Program-participates	33 USC 467	ER 1110-2-1155, ER 1110-2-1156			ER 1110-2-1155, ER 1110-2-1156, ER 1110-2-100	
Data collection-assures timely collection	An rott: 40 USC 950	ER 25-2-1			ER 25-2-1	
Debris removal-manages	33 USC 426m,33 USC 603a		33 CFR 263			
Disaster Preparedness/Response-manages	33 USC 701n	ER 11-1-320, ER 500-1-1	AR 500-60, 33 CFR 203		ER 11-1-320, ER 500-1-1	

Dredged Material Mgmt Plans-oversees development		ER 1105-2-100			ER 1105-2-100	
Dredging & navigation-leads & directs	33 USC 401	ER 1130-2-520	AR 10-87(3), 33 CFR 207 & 208		ER 1130-2-520	33 CFR 207 and 208
Emergency Mgmt-leads & directs		ER 11-1-320, ER 500-1-1	AR 10-87 (ch 3), 33 CFR 203		ER 11-1-320, ER 500-1-1	33 CFR 203
Emergency Response, Continuity of Operations Planning		ER 500-1-18, ER 500-1-21, ER 500-1-28			ER 500-1-18, ER 500-1-21, ER 500-1-28	
Environmental Compliance Coordinator-assures		ER 200-2-3	33 CFR part 230.1		ER 200-2-3	33 CFR part 230.1
Environmental Stewardship-plans/directs/manages		ER 1130-2-540			ER 1130-2-540	
FCCE-manages		ER 500-1-1				
Hydropower-leads & directs		ER 1130-2-510	33 CFR part 221		ER 1130-2-510	33 CFR part 221
Inspection of Completed Works Prog-manages		ER 1130-2-530			ER 1130-2-530, ER 1110-2-100 (5 & 7)	
Labor Union activities at projects-manages		ER 1180-1-8			ER 1180-1-8	
Major Rehab Program-manages		ER 1110-2-1200, ER 1130-2-500			ER 1110-2-1200, ER 1130-2-500	
Misc prog (WASH Aqueduct, CW Housing, Fed Owned Roads, etc)-manages	Aqueduct: 40 USC 9501 et seq.					
National Emergency Preparedness Prog-manages		ER 500-1-1, ER 500-1-20, ER 11-1-320	AR 10-87(3)		ER 500-1-1, ER 500-1-20, ER 11-1-320	
National Security Emergency Program-participates		ER 500-1-1, ER 500-1-20, ER 11-1-320	AR 10-87(3)		ER 500-1-1, ER 500-1-20, ER 11-1-320	
Natural Resource Management-leads & directs		ER 1130-2-540, ER 1130-2-550			ER 1130-2-540, ER 1130-2-550	

O&M program-manages	33 USC 401, 33 USC 1344, 33 USC 1413		AR 10-87 (3),33 CFR 335-338			33 CFR 335-338
Periodic inspections-participates			AR 1-201 (1-4)			
PRB-participates			AR 210-21 (3-5)			
QA/QAV/CSI-participates					ER 10-1-2	
Rec volunteer prog-oversees	33 USC 509c	ER 1130-2-500			ER 1130-2-500	
Recreation Management-leads & directs	16 U.S.C. 460d	ER 1130-2-550	36 CFR 327		ER 1130-2-550	
Regional interface-maintains					ER 10-1-2	
Regulatory Appeals Program-manages			33 CFR 331			33 CFR 331
Regulatory functions-coordinates/reviews	33 USC 401, 33 USC 1344, 33 USC 1413		33 CFR 320			33 CFR 320
Regulatory Program-leads & directs	33 USC 401, 33 USC 1344, 33 USC 1413		33 CFR 320			33 CFR 320
Resource allocation-determines priorities		ER 37-1-31	AR 1-1 (1-19)		ER 37-1-31	
Resource allocation-monitors		ER 37-1-31	AR 1-1 (1-19)		ER 37-1-31	
Resource allocation-recommends		ER 37-1-31	AR 1-1 (1-19)		ER 37-1-31	
Sediment Prog/EPA coordination-manages	33 USC 1271	ER 1110-2-4001			ER 1110-2-4001	
Training, hydropower-reviews/evaluates		ER 690-1-414				
Training, Ops & Regulatory-develops/executes		ER 690-1-414				
<b>Civil Works Policy and Planning Programs</b>						
Budget testimony-supports		ER 37-1-15			ER 37-1-15	
CAP program, all work-staff oversight		ER 1105-2-100, F			ER 1105-2-100, F	
CAP program-supports PM		ER 1105-2-100, F			ER 1105-2-100, F	

Congressional interface-primary liaison		ER 1-2-2		ER 1-2-2	
Congressional visits-participates		ER 1-2-2		ER 1-2-2	
Cultural resources reviews-provides		ER 1130-2-540	33 CFR 263.17	ER 1130-2-540	33 CFR 263.17
Div Cdr's Public Notice-prepares				ER 1110-2-1150 (14)	
Div Cdr's Public Notice-recommends approval				ER 1110-2-1150 (14)	
EIS-certifies adequacy			33 CFR part 230		33 CFR part 230
Environmental compliance-leads		ER 200-2-3	33 CFR part 230	ER 200-2-3	33 CFR part 230
Environmental planning/review-staff oversight		ER 1105-2-100		ER 1105-2-100	
FCSA development-guides		ER 1105-2-100		ER 1105-2-100	
FPMS-staff oversight		ER 1105-2-100, ER 1165-2-26		ER 1105-2-100, ER 1165-2-26	
GI program-oversight		ER 37-1-1, ER 37-2-15, ER 11- 2-200	AR 1-1	ER 37-1-1, ER 37-2-15, ER 11- 2-200	
NEPA compliance-serves as focal point *		ER 200-2-2	AR 10-87;33 CFR part 230.1	ER 200-2-2	33 CFR part 230.1
PAS-oversight		ER 1105-2-100, G		ER 1105-2-100, G	
PCA development-guides	42 USC 1962d-5b	ER 1110-2-1150		ER 1110-2-1150	
PED agreement development-guides		ER 1110-2- 1150, ER 1105- 2-100		ER 1110-2-1150, ER 1105-2-100	
PED-oversight		ER 1110-2- 1150, ER 1105- 2-100		ER 1110-2-1150, ER 1105-2-100	
Policy training-conducts		ER 690-1-414			
<b>Congressional Liaison Office</b>					

No specific authorities stated in statute or regulation						
<b>Commander's Planning Group</b>						
Integration/support activities for CG, Command Council, GO/SES Management Board-provides			AR 5-1			
Management consulting advice-provides			AR 5-1			
Strategic thinking/institutional learning-institutionalize			AR 5-1			
Srategic initiatives-formulates and executes			AR 5-1			
Strategic performance/institutional learning-monitors			AR 5-1			
<b>Corporate Information / Information Management</b>						
Common Operating Environment-proponent			AR 25-1 (2-16)			
Email Center of Expertise-manage		ER 25-1-74 (6)	AR 25-1 (2-16)		ER 25-1-74 (6)	
FOIA requests-manage			AR 25-1(8), AR 25-55(5-200)			
Guidance-develop & provide			AR 25-1 (2-16)			
Info Security Program (INFOSEC &/or IAVA)			AR 25-1(5), AR 380-5(1-6), AR 380-19(1-4)		AR 25-1(5)	
Information architecture Prog-manages			AR 25-1 (2-16)			
Information Resource Mgmt (IRM)-implement			AR 25-1(3), AR 11-2 (1-15)			
IT Acquisition-validate hardware			AR 25-1 (2-16)			
IT strategy planning		ER 25-1-2;ER 37-1-31(7)	AR 25-1 (2-16), AR 70-1 (2-36)		ER 25-1-2	
LCMIS-manage		ER 25-1-2 (7)	AR 25-1 (2-16)		ER 25-1-2 (7)	

Milestone Decision Authority for ACAT		ER 25-1-2 (6)	AR 25-1 (3-7);AR 70-1(4)		ER 25-1-2 (6)	
Property control-manage			AR 25-1 (2-16)			
Publications Management...		ER 25-1-98 (1-5)	AR 25-1 (Ch.9), AR 25-30 (1-19)		ER 25-1-98 (1-5)	
Records Management...			AR 25-1 (2-16, Ch.8)			
Web manager		ER 25-1-99 (8)			ER 25-1-99 (8)	
<b>Engineering and Construction</b>						
1391 certification-leads			AR 415-15(1-21a(4)(3-5))			
A-E responsibility management-leads			AR 415-15(1-21b(1))		AR 415-15 (1-21c(1))	
Army Facilities Standardization Prog-represents MSC			AR 415-15(1-21b(2)); AR 415-15(G(g-4(c)))	ER 1110-3-113(6(c))	AR 415-15, G(g-4(c))	
Army Power Procurement- Ofcr			AR 420-41			
CADD/GIS/ACASS/CCASS/etc-proponent		EP 715-1-7(1-3(d))	AR 25-1(2-22(c));AR 70-1(2-36a)			
Coastal engineering-manages		ER 10-1-16(4),ER 1110-2-1406(8(e))	AR 10-87(3-3)	ER 1110-2-1406(8(b))		
Commo w/Weather Service-maintains		ER 1110-2-240(6(h));ER 500-1-1(1-6a(6))		ER 1110-2-240(6(h))		
Congressional/budget testimony-support		ER 1110-2-111(10c(4))				
Construction management-leads			AR 415-15(1-21a)			

Cost Engineering-leads		<u>ER 15-1-36;ER 1110-3-1300</u>		<u>ER 15-1-36</u>	
Dam Safety		ER 1110-2- 1156(5(1)a)			
Design and Constr (DCE) Inspections-leads			<u>AR 1-201(1-4(c));AR 10-87(3-3a(1))</u>		
Design review conferences-attends/ participates		<u>ER 1110-1- 8159(7)</u>	AR 415-15(1-(21- 7));AR 415-15(5- 15);AR 420-10(6-3(a))		<u>AR 415-15,(1- 21c(4))</u>
Directives-reviews		<u>ER 5-1-11(8a)</u>	AR 10-5(2-34(a));AR 415-15(1-(21-(6)))	<u>ER 5-1-11(8(a))</u>	
Embankment Criteria & Perf Rpts-manages			<u>AR 10-87(3-3)</u>	ER 11102-2-1901	
Energy Monitor/Control Sys-manage		<u>ER 70-1(2- 36a(2))</u>			
FERC coordination-leads		<u>ER 1110-2-240. B</u>		<u>ER 1110-2- 1454(9)</u>	
Inspections, periodic-leads			<u>AR 1-201(1-4(c))</u>	<u>ER 1110-2- 100(7(b));ER 1110-2- 1942(12(b))</u>	
IS Real Prop Master Plng-participates			<u>AR 420-10(1-4.6-1)</u>		<u>AR 420-10(1- 4)(6-1)</u>
ISO 9000 certification-manages/leads			<u>AR 420-10(1-4.6-1)</u>		<u>AR 420-10(1- 4(6-1)</u>
MCX oversight		<u>ER 1110-1- 8158(5b.7a)</u>		<u>ER 1110-1- 8158(7c)</u>	
Metrification-proponent		ER 1110-1-4			

MRC-principal advisor			<u>33 USC 642</u>		
QA/CSI-manages/participates		<u>ER 1110-1-12(8)</u>	<u>AR 5-1(1-4e)</u>	<u>ER 1110-1-12(8)</u>	<u>AR 5-1(1-4e)</u>
Regional Interface-provides				<u>ER 5-1-11(8(i)(j); ER 10-1-2(7a(2)))</u>	
Regulatory (FCCE)-manages		<u>ER 500-1-1(1-6a((5)))</u>			
S&A-develops/monitors/reports		<u>ER 415-16(3-3a)</u>		<u>ER 415-1-16(3-3(b))</u>	
Seismic/earthquake-manages inventory				<u>ER 1110-2-1802(8(e))</u>	
Specifications Engineering-leads		<u>ER 1110-1-8155(6)</u>			
Utility Monitoring & Control Sys-POC				<u>ER 10-1-22</u>	
Water Control Mgmt/Center-supervise		<u>ER 10-1-23(4); ER 1110-2-240(7(d))</u>	<u>AR 70-1(2-36(a))</u>		
Water management budget-leads			<u>AR 70-1(2-36(a))</u>	<u>ER 1110-2-240(6(j))</u>	
Water management operations-leads		<u>ER 10-1-23(4(a))</u>	<u>AR 70-1(2-36(a))</u>		
Water management procedures-leads			<u>AR 70-1(2-36(a))</u>	<u>ER 1110-2-240(7(a))</u>	
Water management-regional & national interface		<u>ER 10-1-23(4(n)); ER 1110-2-240(6(i))</u>	<u>AR 70-1(2-36(a))</u>	<u>ER 1110-2-240(6(i))</u>	
Water Mgmt annual report-prepares				<u>ER 1110-2-240(13(b))</u>	
Water quality/sedimentation-staff oversight *		<u>ER 1110-2-4001(5)</u>			
<b>Equal Employment Opportunity</b>					
Alternate Dispute Resolution-manage		<u>ER 690-1-693</u>		<u>ER 690-1-693</u>	

Guidance-develop and publish			AR 690-12 (2-2)			
Early Resolution Program (CEERP); process allegations due to conflict of interest		ER 690-1-693		ER 690-1-693		
EEO/EO program, Affirmative Employment Program Plan, administration of discrimination complaints			AR 690-12 (1-4)		AR 690-12 (1-4)	
Program evaluation-conduct			AR 690-12 (1-4)			
Reports-prepare, submit			AR 690-12 (1-4)			
Special Emphasis Program-manage			AR 690-12 (1-4)		AR 690-12 (1-4)	
Training-insure conduct			AR 690-600 (1-6)		AR 690-600 (1-6)	
<b>History</b>						
Policy-establishes		ER 870-1-1	AR 870-5			
Historical/museum advice to CG/US Army Ch Mil History-provides		ER 870-1-1	AR 870-5, AR 870-20			
Histories-researches/writes/publishes		ER 870-1-1	AR 870-5		ER 870-1-1	
Staff support/reference services-provides		ER 870-1-1	AR 870-5			
Oral history program-manages		ER 870-1-1	AR 870-5		ER 870-1-1	
Historical research collections-manages		ER 870-1-1	AR 870-5		ER 870-1-1	
Museum activities-directs			AR 870-5, AR 870-20			
<b>Human Resources</b>						
Classification complaints-advise		ER 690-1-500				
College recruitment program-develop/execute		ER 350-3-3				
CSI/QAV/QM-participate					ER 10-1-2	

Emergency / mobilization planning-participate		ER 690-1-321				
Human Resources-planning		ER 690-1-1208; ER 690-1-1212				
Incentive Awards Program-manage		ER 15-1-26; ER 672-1-18				
Labor/MER Programs-Manages		ER 690-1-711				
PROSPECT training-CX		ER 690-1-414				
Training Committee-advise		ER 350-1-416				
Training program-administer		ER 350-1-416				
<b>Internal Review</b>						
Commercial activities-oversees reviews			AR 11-7 (2-6), AR 5-20 (1-4)			AR 11-7 (2-6), AR 5-20 (1-4)
Cost analysis & other services-execute		USACE Suppl. to AR 11-7	AR 11-7 (5-1)		USACE Suppl. to AR 11-7	AR 11-7 (5-1)
EIG			AR 20-1			
Fed. Manager's Integrity Act Annual Assurance Statement-lead			AR 11-7(1-4, 5-1), AR 11-2(1-12)			AR 11-7 (1-4, 5-1), AR 11-2 (1-15)
Guidance, develop & disseminate			AR 11-7 (1-4)			
Inspection policy-advises			AR 20-1 (1-4)			
Inspection standards-develops			AR 20-1 (1-4)			
Internal Review and Audit Compliance-lead		USACE Suppl. to AR 11-7	AR 11-7 (1-4, 4-1)		USACE Suppl. to AR 11-7	AR 11-7 (1-4, 4-1)
Internal Reviews-conduct		USACE Suppl. to AR 11-7	AR 11-7 (1-4)		USACE Suppl. to AR 11-7	AR 11-7 (1-4)
Liaison / coordination - GAO, DoD, etc			AR 11-7 (6-1)			AR 11-7 (6-1)
Management Control Program-manage		ER 11-1-30 (7c)	AR 11-2(1-12, 2-4)		ER 11-1-30 (7e)	AR 11-2 (1-15)

Management Control Program-reviews		ER 11-1-30 (7c)	AR 11-7 (1-4, 5-1)		ER 11-1-30 (7e)	AR 11-7 (1-4, 5-1)
Quick Reaction Audits-conduct			AR 11-7 (4-2)		USACE Suppl to AR 11-7	
Reports-consolidate & submits			AR 11-7 (6-3)			AR 11-7 (6-3)
Single Audit Act-manage program			OMB Cir. A-133			
Staff oversight		USACE Suppl. to AR 11-7	AR 11-7 (1-4)		USACE Suppl. To AR 11-7	AR 11-7 (1-4)
<b>Logistics</b>						
CSI/QAV/QM-participate					ER 10-1-2	
District oversight					ER 10-1-2	
Emergency Ops-participate			AR 500-60			AR 500-60
Liaison-HQ, Districts, GSA, other government, etc			41 CFR 101		ER 10-1-2	
Maintenance Mgmt Prog Plan (Army Warranty/Test Measuremen/Diagnostic Equip, Army Oil Analysis)-provide guidance		ER 750-1-1	AR 420-10; 41 CFR 101			AR 420-10
Policies/procedures (supply, trans, maint, facservice mgmt ops)-coordinate/develop		ER 700-1-1	AR 710-1; AR 710-2; AR 735-5; DOD 8000.X; 41 CFR 101			
Transportation prog/Foreign Travel-manage		ER 55-1-2			ER 55-1-2	
<b>Military Programs / Military and Technical Directorate - Office of the Director</b>						
A-E selection process-oversight					ER 1110-345-721(5a)	
Dam Safety Officer	33 USC 467a					
Host Nation Construction-manages			AR 10-5(2-34(b)2); AR 415-15(1-11); DoDD 4270.34			

HTRW CX-command & control			<u>AR 10-87(3-1(g))</u>		
HTRW-manage		ER 1110-2-500; ER 1140-1-211(8); ER 1140-1-211(D)			
MILCON directives-manage			<u>AR 10-5(2-34(a)8); AR 415-15(1-21(a)(1); AR 415-15(1-21(b)(1)(6))</u>		<u>AR 415-15(1-21 (c)(2))</u>
MILCON / Instal Support-manage	<u>10 USC 2851</u>		<u>AR 10-5(2-34(a)8); AR 415-15(1-21(b)(1)(6)); AR 420-10(1-4(c)); AR 10-87(3-1(b))</u>		<u>AR 420-10(6- 3(a))</u>
MRC President-supports	<u>33 USC 642</u>				
Policy & guidance-interpret and implement			<u>AR 415-15(1-21 (b))(1)&amp;(6))</u>		
PREP Team			DoDD S5100.44;AR 10-87(3-3(d)5)		
QA reviews			<u>AR 5-1(1-4e)</u>		<u>AR 5-1(1-4e)</u>
R&D Coordinator		ER 70-3-9	<u>AR 71-9(2-11(a)(d)); AR 10-87(3-1(d))(3- 3(e))</u>		
SFO - regional interface/POC			<u>AR 10-87(3-1(h))</u>	<u>ER 1140-1- 211(7(a))</u>	<u>AR 415-15(1- 21(c)(2))</u>
<b>Military, Environmental, and Interagency/International Programs</b>					

1391 Processor-proponent			<u>AR 415-15(1-21a(4)),(3-5)</u>		
Arlington Nat. Cemetery Prog-leads		<u>AR 290-5(3-3(b))</u>			
Barracks Upgrade Prog (BUP)-leads	<u>10 USC 2851</u>				
BRAC-single POC *			<u>AR 10-5(2-34a(2)); AR 10-87(3-1(j))</u>		
DERP/EQ-manages			<u>AR 10-5(2-34d); AR 10-87(3-1 (i))</u>		
Design review conferences-participates		<u>ER 1110-8159(7)</u>	<u>AR 415-15(1-21b(6))</u>		
Energy Conserve Invest Prog (ECIP)-leads			<u>AR 11-27(1-4e(1))</u>		
Energy Savings Perf Contracts (ESPC)-leads			<u>AR 11-27(1-4e(2)(3))</u>		
Force Modernization program-leads			<u>AR 415-15(1-21b(8))</u>		
HTRW-program execution		<u>ER 1140-1-211(8)(D)</u>	<u>AR 10-87(3-1(g))</u>		
Installation Support Program-manages			<u>AR 420-10(1-4);(6-1); V</u>		
Medical Facilities Prog-manages			<u>AR 415-15(1-21b(3)); V</u>		
MILCON Change management-manages	<u>10 USC 2851</u>				
MILCON directives-manage			<u>AR 415-15(1-21b(6))</u>		
MILCON / IS-program execution	<u>10 USC 2851</u>		<u>AR 10-5(2-34c(1))</u>		
MOU/A (HTRW & SFO)-coordinates			<u>AR 10-87(3-1(g),(h))</u>		
QA/QC/CSI-oversight			<u>AR 5-1(1-4e)</u>		<u>AR 5-1(1-4e)</u>
SFO-program execution	<u>10 USC 3036</u>		<u>AR 10-87,(3-1 (h))</u>		
Superfund/FUSRAP-manages		<u>ER 1140-1-211(8)(D)</u>	<u>AR 10-5(2-34f); AR 10-5(2-34a(10))</u>		

<b>Principal Assistant Responsible for Contracting (PARC)</b>					
ACASS/CCASS - oversight			48 CFR 236.201&604		
Acquisition planning - lead		EFARS 7.102	48 CFR 5107.104		
CO/ACO approves			48 CFR 5101.601&603		
Contract Audit Follow-up (CAF) - execute			48 CFR 5142.1-90-1&490-4		DoDD 7640.2 (5.3)
Defense Priorities and Allocation System - manage			AR 715-5		
Dispositions/Findings - approves & issues			48 CFR 5101.602-3\5109.5\5114.407\5117.204\5125.2		48 CFR 5101.602-3
EFARS - Develops Guidance		ER 15-1-22			
Liaison - industry, mil depts, other govt agencies, etc			48 CFR 5101.601		
Oversight - contracting program			48 CFR 5101.601		
Performance - monitor & evaluate			48 CFR 5142.1503-90		
Policy - formulate, provide		ER 15-1-22	48 CFR 501.601		
SADBU-serve as					
Special Competition Advocate			48 CFR 5106.501; AR 715-31 (1-13)		
Unusual contracting action - obtain authority			48 CFR 5150.2		
<b>Public Affairs</b>					
Cdr's Budget Testimony - Write/Edit/Illustrate			AR 360-1 (1-5,6)		
Cdr & Key Staff - Advise		ER 360-1-1 (2-2)	AR 360-1 (2-4)		AR 360-1 (2-4)
Cdr's Policies and Viewpoints - Communicate to Public			AR 360-1 (1-5,6)		AR 360-1 (2-3)

Produce, disseminate brochures; newspapers; information; bulletins; videotapes, etc.			AR 360-1 (1-5,6)		
Communication Strategy - Develop		ER 360-1-1 (2-2)	AR 360-1 (2-3,4)		AR 360-1 (2-4)
District Oversight				ER 360-1-1 (2-3)	
Media Interviews - Arrange			AR 360-1 (1-5,6)		
News/feature Articles - Research, Write, Disseminate			AR 360-1 (2-3)		
Policy -Develops			AR 360-1 (1-5)		
Relationships (news media, groups, etc.) - Maintain			AR 360-1 (2-3)		
Speakers - Arrange; Serve as Liaison			AR 360-1 (2-4)		AR 360-1 (2-4)
Web Manager			AR 360-1 (2-3,4)		AR 360-1 (2-4)
<b>Real Estate</b>					
Acquisition/disposal activities - manages			AR 405-10 (2-9);AR 10-87(3-3);AR 405-90(1-4);AR 405-45(1-9)		AR 10-87 (3-3);AR 405-90(1-4)
Appraisals -reviews/approves		ER 405-1-12(4-72)		ER 405-1-12(4-72)	AR 405-80(2-11)
Appraiser cert & training-oversight		ER 405-1-12(4-78)		ER 405-1-12(4-78)	
Condemnation - manages		ER 405-1-12 (5-25)			
Housing Assistance Program - manages			AR 405-16(7)		
Legal reviews/opinions-performs			AR 405-80(2-7)		AR 405-80(2-11)
PCS claims - reviews & recommends		ER 405-15			
Policy guidance - issues			AR 405-45(1-10);AR 405-80(2-7)		

Policy -assures MSC compliance			AR 405-45(1-10);AR 405-80(2-7)			
RAP appeals-reviews/prepares agency opinion		ER 405-1-12(6-68)	AR10-87(3-3)		ER 405-1-12(6-68)	AR 10-87(3-3)
RE policy development - DA proponent			AR 405-45 (1-9);AR 405-70 (1-5);AR 405-80 (2-7)			
RE program - oversees and monitors			AR 405-10(2-9) AR 405-70(1-5) AR 405-80(2-7)			AR 405-80(2-11)
Space Management			AR 405-70(1-5)			
Technical review, complex -provides			AR 405-80(2-7)			
<b>Resource Management</b>						
Accounting- analysis		ER 37-1-31(7b(7))				
Apportionment-manages		ER 37-2-16(6a)				
Army Ideas of Excellence Program - manages			AR 5-17(1-4(f)(2))			AR 5-17(1-4(f)(2))
CFO-all activities		OM 10-1-1;ER 37-1-30(1-3(b))	AR 11-2(1.12)		ER 37-1-30(1-3(e))	
CMD Operating Budgets-develop/coordinate/monitor		ER 37-1-24(6a );ER 37-1-31(7a)			ER 37-1-24(6a )	
Commercial activities-manages		ER 5-1-3(1-9(b))	DoDD 4100.15(5.3.5); OMB Circ A-76			
Consolidated CMD Guidance-develops		ER 37-1-31(7a(1))				
Corporate Analysis-designs/assesses		ER 37-1-31(7b(7))				

Cost of Doing Business-studies		<u>ER 37-1-31(7b(7)); ER 37-345-10;ER 37-2-10</u>			
Cost Studies/econ analysis-conducts		<u>ER 37-1-31(7b(7))</u>			
CPM-11 and/or 26		<u>ER 37-1-30(1-3c(6))</u>	<u>AR 690-950(1-18)</u>		
CW Revolving Fund-manages	<u>33 USC 576</u>	<u>ER 37-1-30(1-3a)</u>	<u>DFAS-IN Reg 37-1(1,2,6)</u>	<u>ER 37-1-30(1-3a)</u>	
F&AO-serves as		<u>ER 37-1-30(1-3a)</u>	<u>DFAS-IN Reg 37-1(1,2,6);DiDFNR 030303/030401</u>	<u>ER 37-1-30(1-3a)</u>	<u>DFAS-IN Reg 37-1(1,2,6)</u>
Home Owner's Assistance Program-Financial mgt			<u>AR 405-16(7)</u>		
Management Control program-manages		<u>ER 11-1-30(7)</u>	<u>DoDD 5010.38(5.5); AR 11-2; OMB Circ A-123</u>	<u>ER 11-1-30(7)</u>	<u>AR 11-2(1-16)</u>
Manpower Allocation-manages		<u>ER 37-1-31(7b(5))</u>	<u>AR 570-4(8-5a)</u>		
Manpower documentation-develops/tracks			<u>AR 570-4(8-5a)</u>		
Organizational structure-reviews		<u>ER 37-1-31(7b(7))</u>			
Position Charts & Directory-publishes		<u>ER 10-1-40</u>		<u>ER 10-1-40(B)</u>	
President's CW Budget-prepares schedules		<u>ER 37-1-31(7a(2))</u>			
PRIP-manages		<u>ER 37-1-31(7a(8))</u>			
Productivity Improvement Program-manages		<u>AR 5-4, USACE Supp 1</u>	<u>AR 5-4(1-8 (b))</u>		
Program & Budget guidance -provides		<u>ER 37-1-31(7a)</u>			
Property financial accountability-manages		<u>ER 37-1-30(1-4a9)</u>			

Revolving Fund-manages	<u>33 USC 576</u>	<u>ER 37-1-30(1-3a); ER 37-2-10(1-3(2))</u>	<u>DFAS-IN Reg 37-1(1.2.6)</u>		<u>ER 37-1-30(1-3e)</u>	
RMB Co-Chair		<u>ER 37-1-31(7b(9))</u>				
RMB-member		<u>ER 37-1-31(7b(9))</u>				
S&A-manages/tracks		<u>ER 37-1-31(7b(7))</u>				
TreasDept/GAO/DFAS-interface		<u>ER 37-1-30(1-3(b))</u>				
Waivers/claims-processes		<u>ER 37-1-30(1-3(c)(5))</u>				
Work processes-reviews		<u>ER 37-1-31(7b(13))</u>				
<b>SADBU</b>						
Acquisition Planning-Advise			DoDD 4205.1 (4.1.7.1&2)			DoDD 4205.1 (4.1.7.1&2)
Contracting Officer-Assist			DoDD 4205.1(4.1.7.6)			DoDD 4205.1(4.1.7.6)
Contracts-Monitor			DoDD 4205.1(4.1.7.5)			DoDD 4205.1(4.1.7.5)
District Audits-Conduct			DoDD 4205.1(4.1.7.3)			DoDD 4205.1(4.1.7.3)
Outreach-Develop & Implement			DoDD 4205.1(4.1.7.6)			DoDD 4205.1(4.1.7.6)
Policy Guidance-Develop			DoDD 4205.1(4.2.2)			DoDD 4205.1(4.2.2)
Problems-Resolve			DoDD 4205.1(4.1.7.7)			DoDD 4205.1(4.1.7.7)
Regional Ombudsman			DoDD 4205.1(4.1.7.7)		ER 10-1-2 (7a(2))	DoDD 4205.1(4.1.7.7)
Reports-Consolidate			DoDD 4205.1(4.2.4)			DoDD 4205. (4.2.4)

Staff Oversight		ER 5-1-11(8b); EFARS 19.201(c)(6)	DoDD 4205.1(4.1.7.5)		ER 5-1-11(8b); EFARS 19.201(c)(6)	DoDD 4205.1(4.1.7.5)
Training-Develop & Implement			DoDD 4205.1(4.1.7.4)			DoDD 4205.1(4.1.7.4)
<b>Safety</b>						
Accident investigation and reporting - supervise		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident prevention safeguards.-review acceptance test procedures		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident prevention/OSHA-advise		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident prevention-manage		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident problems-research		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident reporting-manages		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Accident/complaint investigation-ensure timely/appropriate		USACE Suppl. 1 to AR 385-40	AR 385-10 (1-4), AR 385-40 (1-4)		USACE Suppl. 1 to AR 385-40	AR 385-10, AR 385-40
Diving program-monitor		ER 385-1-86 (6)			ER 385-1-86 (6)	
Federal Employees Compensation Act (FECA) claims-develop, implement countermeasures			DODI 1400.25M, AR 690-800 (4-1)			
Fire Program-interpret codes, standards, policies, procedures and requirements			AR 420-90 (1-10)		ER 1110-1-260 (5)	
Health - plan, develop, & direct policies/programs		ER 385-1-40 (4)			ER 385-1-40 (4)	
Occ Health/Industrial Hygiene prog-manages		ER 385-1-40 (4), ER 385-1-85 (5)			ER 385-1-40 (4), ER 385-1-85 (5)	

OSHA, DoD Explosive Safety Board, fire protection, industrial hygiene, & human engineering considerations and requirements-oversight		ER 385-1-40 (4)	AR 385-10 (1-4)		ER 385-1-40 (4)	
Radiological Protection Officer		ER 385-1-80 (5)	AR 11-9 (1-4)		ER 385-1-80 (5), EM 385-1-80	
Regional interface					ER 10-1-2	
Requests for waivers-review/forward to HQUSACE					EM 385-1-1	
Safety - plan, develop, direct policies & programs			AR 385-10 1-4)			AR 385-10
Safety & Occupational Health Div (USACE)-assist		ER 385-1-40 (4)	DODI 6055.1;AR 385-10 (1-4)		ER 385-1-40 (4)	
Staff supervision-operator licensing, industrial hygiene, and occupational health		ER 385-1-40 (4), ER 385-1-85 (5)			ER 385-1-40 (4), ER 385-1-85 (5)	
Workers Compensation Prog-manages			DODI 1400.25M, AR 690-800 (4-1)			
<b>Security and Law Enforcement</b>						
Anti-Terrorism Program-Manage			AR 525-13			AR 525-13
Army Force Protection Program-Manage			AR 525-13			AR 525-13
CSI/QAV/QM-participate					ER 10-1-2	
Disclosure of Information/Foreign Visits-Manage		ER 380-1-18			ER 380-1-18	
Force Protection-Manage			AR 525-13			AR 525-13
Information Security-Manage		ER 380-1-18	AR 380-5		ER 380-1-18	AR 380-5
Law Enforcement-Local Coordination		ER 190-1-50	AR 500-51		ER 190-1-50	AR 500-51
OPSEC/COMSEC/SAEDA-Manage			AR381-12;AR530-1			AR381-12;AR530-1
Physical Security-Manage		ER 190-1-13			ER 190-1-13	
Serious Incident Reporting-Manage			AR 190-40			AR 190-40

